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MEMORANDUM FOR:

Approved For Release 2002/05/07: CIA-RDP83M00171Rec0500160004-2

DCI/IC-78/3114

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WORANDUM FOR: Secretary, Department of Energy
Deputy Director of Central Intelligence

Director, Defense Intelligence Agency Assistant Chief of Staff for Intelligence

Department of the Army Director of Naval Intelligence

Assistant Chief of Staff, Intelligence

Department of the Air Force

FROM:

Deputy to the DCI for Resource Management

25X1A

SUBJECT:

Evaluation of Scientific and Technical Intelligence

Publications

- (U) Background. During the summer of 1977, the then IC Staff reviewed existing arrangements within the Intelligence Community for providing scientific and technical intelligence (S&TI) to DoD R&D users. Of particular concern to the IC Staff were the important and expensive programs for production of S&TI publications. These programs have no systematic means for product evaluation and improvement.
- (C) The IC Staff review showed that producers of S&T1 publications were doing their best under difficult circumstances. At present, however, neither S&TI production agencies nor S&TI managers have a clear picture of who are their DoD R&D users. They are unable to obtain meaningful consumer comments for product evaluation. A related and important consideration is that the producer-user gap within DoD precludes optimum use by the R&D community of CIA S&TI studies.

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SUBJECT: Evaluation of Scientific and Technical Intelligence Publications

- 3. (U) Members of the then IC Staff briefed highlights of the review widely within the Intelligence Community. A formal study report was then broadly disseminated.
- 4. (C) Areas of Agreement. Discussions by members of the IC Staff throughout the Intelligence Community indicate general acceptance of the following points:
 - a. Military R&D is big business and an important consumer of S&TI publications from the entire Intelligence Community.
 - b. Significant improvements can and should be made in support by the Intelligence Community to military RED.
- 5. (C) Areas of Concern. The following summary paragraphs highlight areas of concern expressed to the IC Staff:
 - a. Arrangements for improvement (identifying users and exchanging information) must be simple and avoid "paper blizzards."
 - b. Techniques for improvement must be applicable to all Services and agencies. They should not interfere with procedures unique to any. "Micromanagement from the top" must be avoided.
 - c. Improved use of CIA S&TI products by DoD R&D should be done without changing CIA's basic missions or tasking.

The Deputy for Resource Management concurs in the foregoing and has the strong conviction that arrangements to correct existing problems should be developed by community representatives working under the aegis of the Resource Management Staff.

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- 6. (U) Action. With the basic objective of arranging for systematic evaluation of S&TI publications used by the DoD R&D community, the Deputy for Resource Management proposes to work with other community members in devising a simple system, usable by all, for closing the producer-user gap. The system will be based on correlation at the user level of S&TI publication production programs with consumer needs expressed by R&D programs.
- 7. (U) I request that you arrange for a representative of your agency to meet with members of my staff to work out means for solving problems related to product evaluation of S&TI publications. Nominations should be provided to Mr.

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